



Y M C A G r e e n N e t w o r k

Building YMCA Spaces for the Future

WORLD COUNCIL 2026
Thursday, 11:15 AM-12:45 PM





Our Purpose

Developed by a group of YMCAs in North America, to empower and support YMCAs in building green practices, resulting in improved operational efficiency and a more sustainable future.



YMCA Green Ecosystem

COMMITMENT

Vision, Strategy & Alignment

ENGAGEMENT

Staff, Volunteers & Community Partners

PROGRAMS

YMCA Programs, Community Education & Events

PROPERTY

Buildings, Sites & Transportation

ADVANCEMENT

Financial & Government Supports





northwing
DIGITAL



Buildings, spaces and the natural environment are some of the most powerful tools we have to **improve lives.**

OUR SPEAKERS



Emma Osmundsen



Prof. John Fernández



Richard Baumert



Kathy Kuras



Samantha Apodaca

OUR JOURNEY BEGAN AT THE LAST WORLD COUNCIL



**ignite**

20TH YMCA WORLD COUNCIL

HYBRID EVENT - AARHUS, DENMARK & ONLINE

3-9 JULY 2022



OUR TIME TOGETHER

Why this Matters

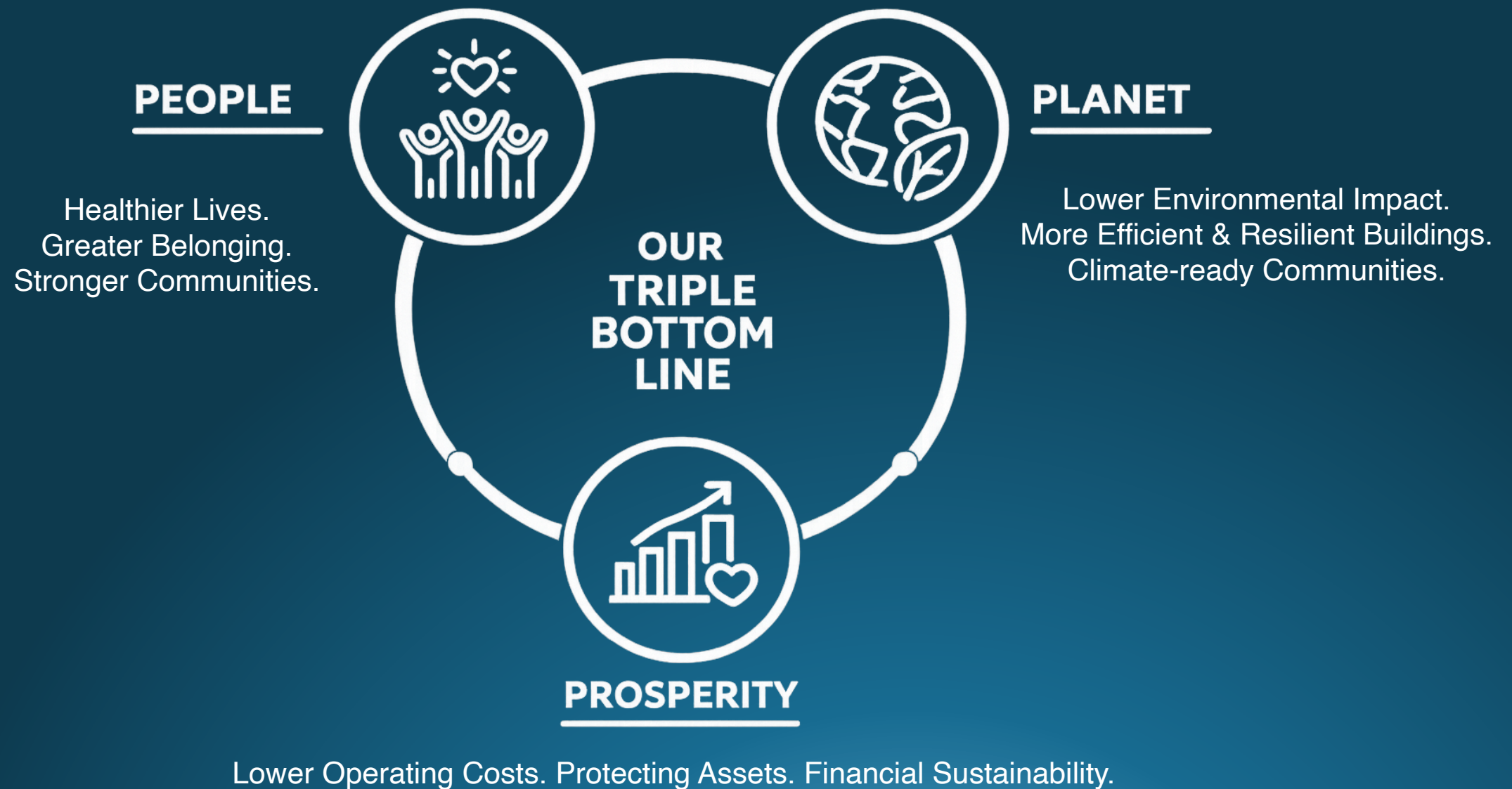
- Triple Bottom Line

What's Possible

- Healthy, Efficient & Resilient Buildings & Spaces

How a YMCA is Putting it all Together

- New Greater Austin Downtown YMCA
- Funding Approach



A more sustainable future.

Our Triple Bottom Line
reflects the YMCA's
enduring commitment to
Healthy Spirit, Mind,
Body,
and Planet for All.



Building YMCA Spaces for the Future

World's Largest
Passive House
Office Building



UK's First
Passivhaus Leisure/
Fitness Center



Reimagining
Downtown
Austin YMCA



Funding & Delivering
the Next Generation of
YMCA Developments

PASSIVE HOUSE OFFICE BUILDING

Rich Baumert

Millennium Partners (U.S.)

Board Member, YMCA of Greater Boston

John Fernández

Massachusetts Institute of Technology (MIT)

The World's Largest
Passive House Office
Building:

Winthrop Center
Boston, MA, USA

MP

SIGNATURE PROJECTS
ACROSS AMERICA
FOR OVER 35 YEARS



BOSTON



NEW YORK



MIAMI



SAN FRANCISCO



LOS ANGELES



WASHINGTON DC

DEVELOPMENT PORTFOLIO

SAN FRANCISCO, CA

- Four Seasons Hotel and Private Residences, San Francisco
- Millennium Tower
- Four Seasons Private Residences At 706 Mission, San Francisco
- Sony Metreon

LOS ANGELES, CA

- Capitol Records Tower, Hollywood
- Sunset + Wilcox, Hollywood

BEVERLY HILLS, CA

- *The Millennium Residences at Beverly Hills*

BOSTON, MA

- Winthrop Center
- Millennium Tower
- Millennium Place
- The Ritz-Carlton, Boston
- Paramount Theatre
- One Charles
- 179 Lincoln Street
- St. James Avenue & 75 Arlington Street
- Ritz-Carlton Boston Common

AUSTIN, TX

- *Townlake Redevelopment*

NEW YORK, NY

- The Ritz-Carlton New York, Central Park
- 50 Central Park South
- Ritz-Carlton New York, Battery Park
- Millennium Tower Residences
- Park Millennium
- 150 Columbus Avenue
- The Grand Millennium
- The Phillips Club

WASHINGTON, D.C.

- The Ritz-Carlton, Washington, D.C.
- The Ritz-Carlton, Georgetown, Washington, D.C.

MIAMI, FL

- Four Seasons Hotel and Private Residences, Miami
- Brickell Tennis Club





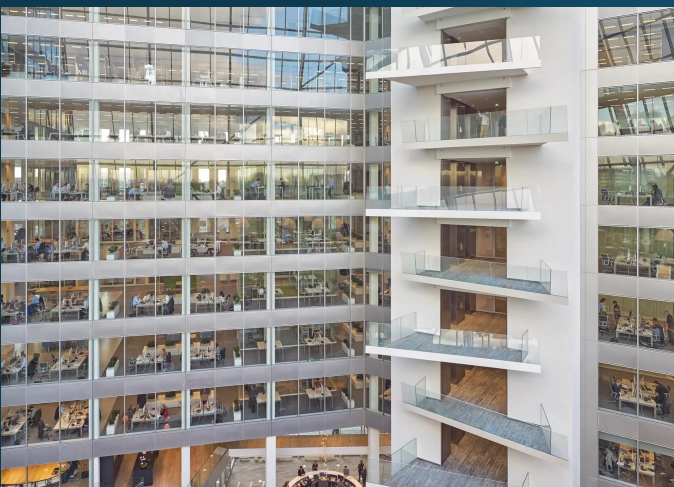
MILLENNIUM PARTNERS

T H I N K B E Y O N D



WINTHROP CENTER:
THE SITE

THE EDGE, AMSTERDAM



OUR (GREEN) TEAM



MILLENNIUM PARTNERS

HANDEL
ARCHITECTS LLP



Massachusetts
Institute of
Technology

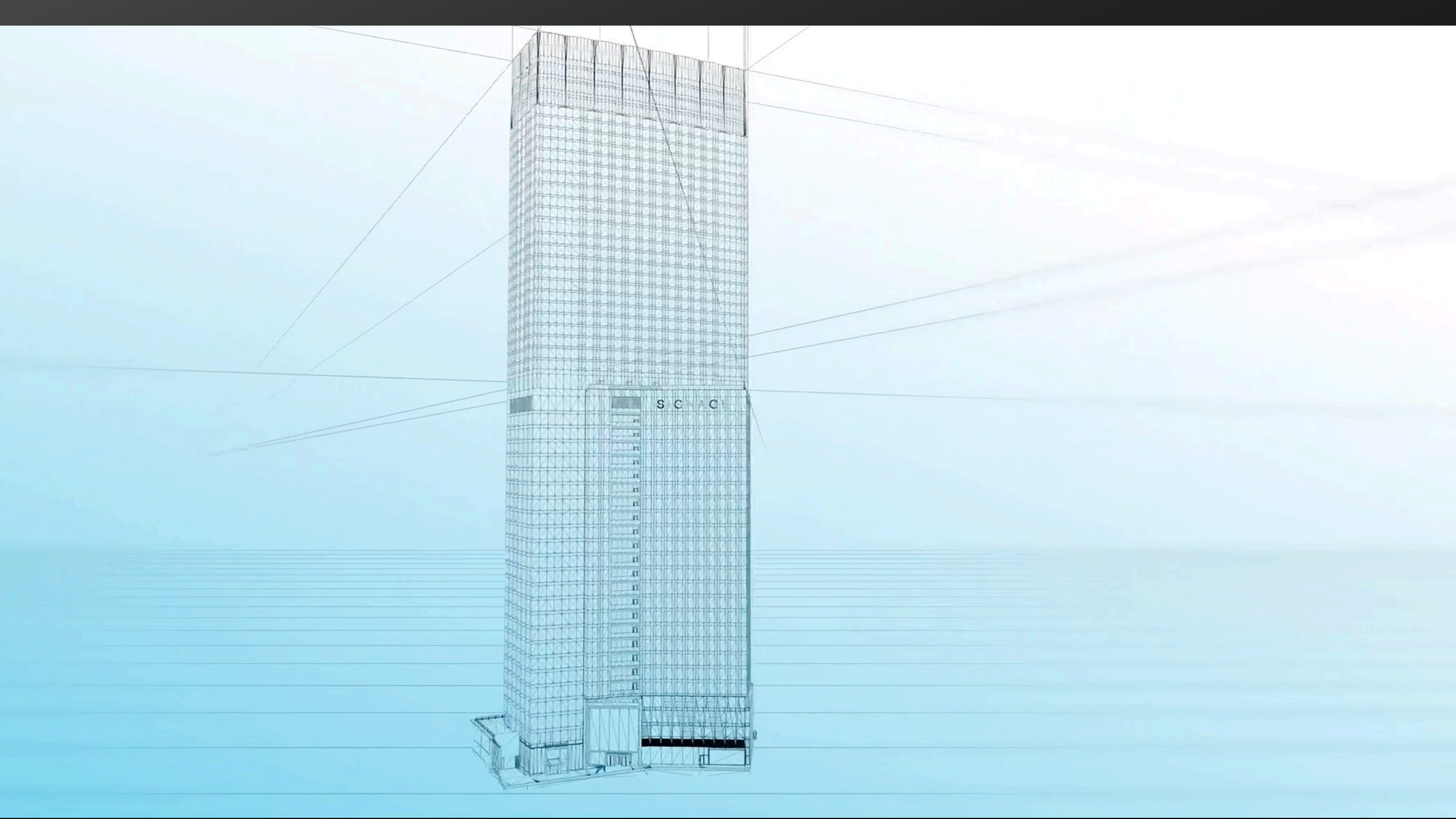
Schneider
 Electric



WINTHROP
CENTER

A PROJECT OF GLOBAL
SIGNIFICANCE

The pinnacle of Millennium Partners' three
decades of experience



WINTHROP CENTER

THE NEW GLOBAL STANDARD FOR HUMAN, CLIMATE AND PLANETARY HEALTH

Precedent-Setting Sustainability

A new global standard for companies committed to responsible practices

Next-Generation Office Design

Ahead of its time for unparalleled flexibility, fresh air and sunlight to promote productivity

Unprecedented Amenities

The pinnacle of workplace, fitness and recreational amenities for top talent

An Immersive Ecosystem

A community in itself, embracing the culture, green space, and people of Boston



WINTER, FIRE, & SNOW

SUN 01
HAPPENINGS HERE: "HOLIDAY MARKET"
The annual Winthrop Holiday Market is back! Come see this year's collection of glass work, handmade gifts, and a wide variety of original art by locally recognized artists, artists, craftsmen and photographers.
9:00AM THE CONNECTOR

WED 04
COLLECTIVE CHAT: PROFESSOR JOHN FERNANDEZ
MIT Professor John Fernandez will be discussing Winthrop's forward-thinking design. Do you love the electric atmosphere? Earth Report? Come find out the science behind it and more on Winthrop's role in the future urbanization of Boston.
5:30PM DISCOVERY STEPS

MON 09
XPERT SERIES: YOGA FLOW
Take a few minutes for yourself this holiday season

FRI 13
MOVIE NIGHT: "HOME ALONE"
When bratty 8-year-old Kevin McCallister acts out the night before a family trip to Paris, his mother makes him sleep in the attic. After the McCallisters mistakenly leave for the airport without Kevin, he awakens to an empty house and assumes his wish to live on his family has come true. But his excitement soon turns when he realizes that two can mean to rob the McCallister residence, and that he alone must protect the family home.
7:00PM LONG BAR

SAT 14
OUT & ABOUT: MOLTEN-GLASS 3D PRINTING WITH LIOS DESIGN
Join Lios' founders, Michael Stern and Daniel Livshits, from MIT's Glass Lab for a hands-on glassblowing class in their Cambridge studio. You'll be able to see glass being heated, pulled, stretched and made into molten glass, then shape it into your own, one-of-a-kind glass gift for the holidays.
2:00PM LIOS DESIGN

THU 19
MIX & MINGLE: HOLIDAY HAPPY HOUR
Join us in The Collective for a holiday happy hour featuring festive cocktails, hors d'oeuvres and live music by Smuggler. Eat, drink and be merry!
6:00PM THE COLLECTIVE

FRI 20
HAPPENINGS HERE: BOSTON POPS
Join the Boston Pops and conductor Keith Lockhart for their sparkling and beloved Holiday Pops season. Celebrating the magic of the Christmas season and the winter charm of New England, the Boston Pops will perform their signature "Sleigh Ride," as well as other holiday classics and new arrangements of seasonal favorites.
8:00PM THE CONNECTOR

MON 23
XPERT SERIES: GUIDED MEDITATION



BEYOND SUSTAINABILITY

ADDRESSING CLIMATE CHANGE THROUGH PASSIVE HOUSE

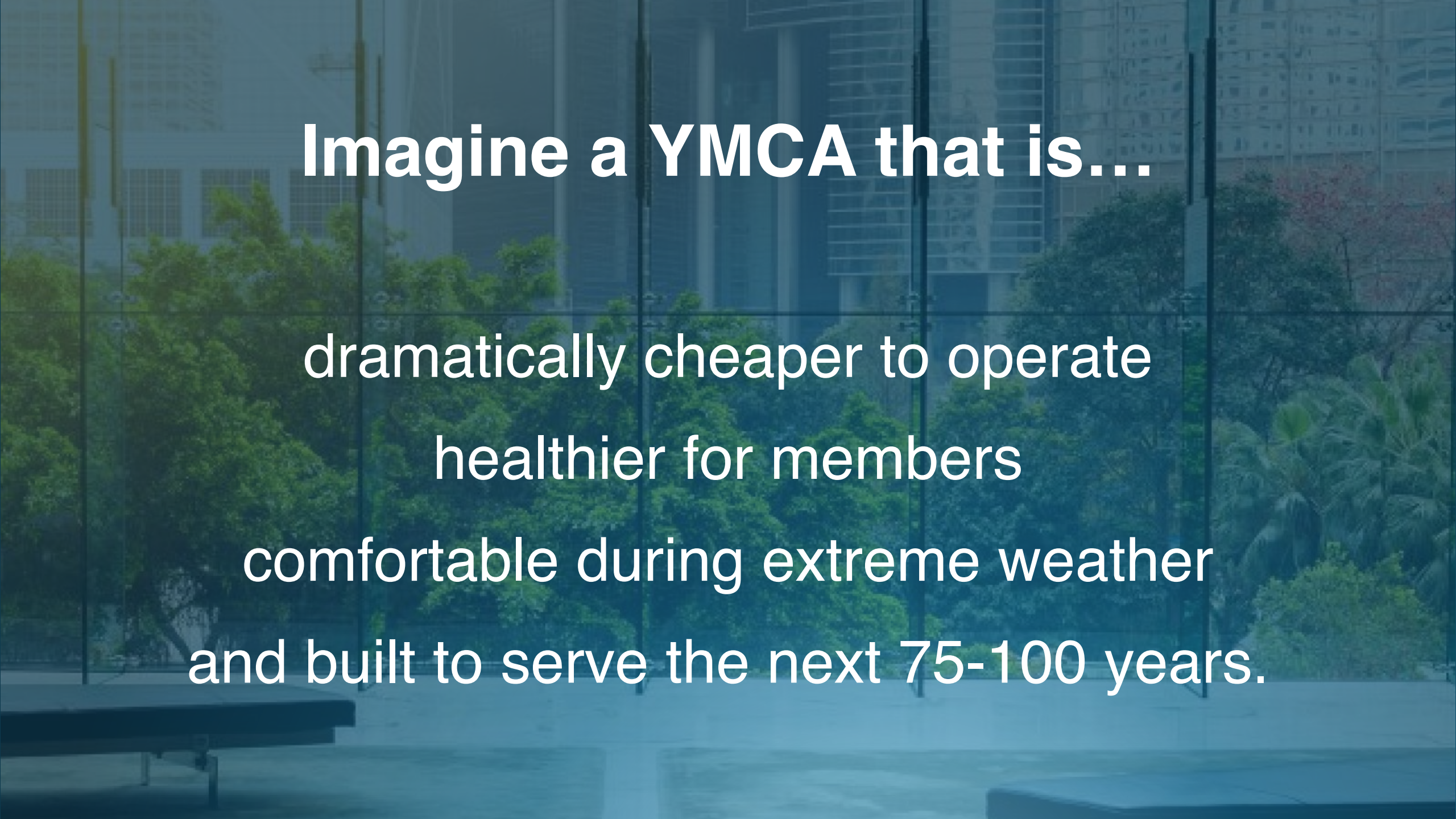
The largest Passive House office building in the world

- Prioritizing climate-focused innovation
- Building envelope dramatically reduces energy usage and greenhouse gas emissions

The new global solution for efficiency

- 50% less water usage – 2.4 million gallons saved per year
- LEED Platinum new construction uses 60% more energy
- Typical Class A building in Boston uses 164% more energy
- Schneider Electric's first U.S. Impact building, featuring advanced, energy-efficient smart-building technologies
- Future-proof technology platform by Schneider enables next-generation smart building performance.

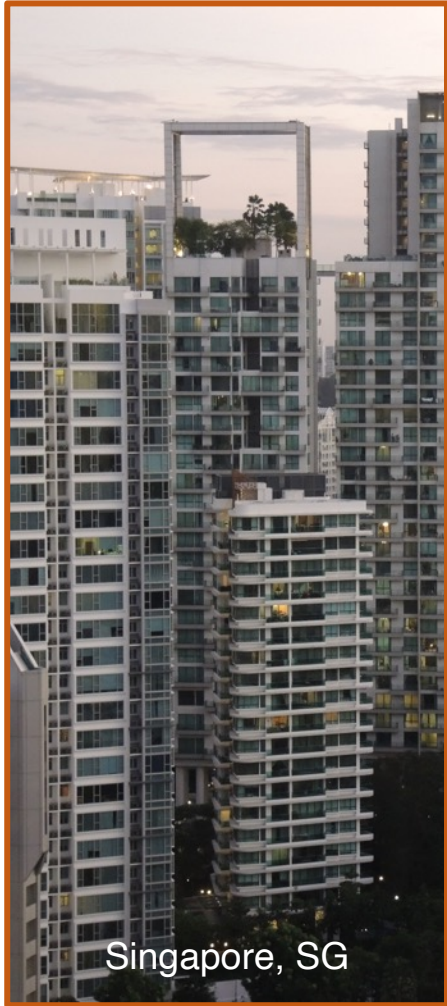




Imagine a YMCA that is...

dramatically cheaper to operate
healthier for members
comfortable during extreme weather
and built to serve the next 75-100 years.

Climate Zones: *cold/dry, hot/dry, hot/humid, mixed*



Singapore, SG



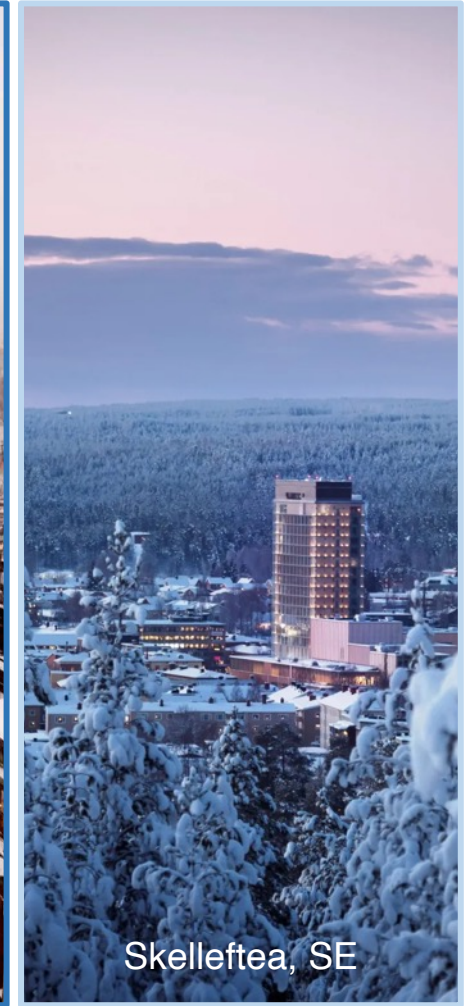
Riyadh, KSA



Paris, FR



Boston, USA



Skelleftea, SE

 Tropical

 Arid

 Temperate

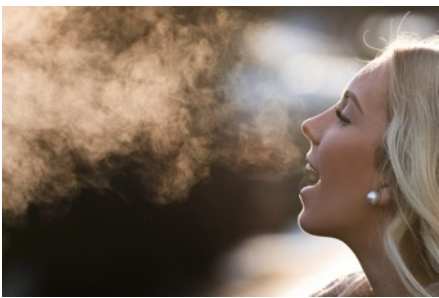
 Continental

 Polar

Climate Zones: *cold/dry, hot/dry, hot/humid, mixed*



A SYSTEMS APPROACH FOR ALL CLIMATES

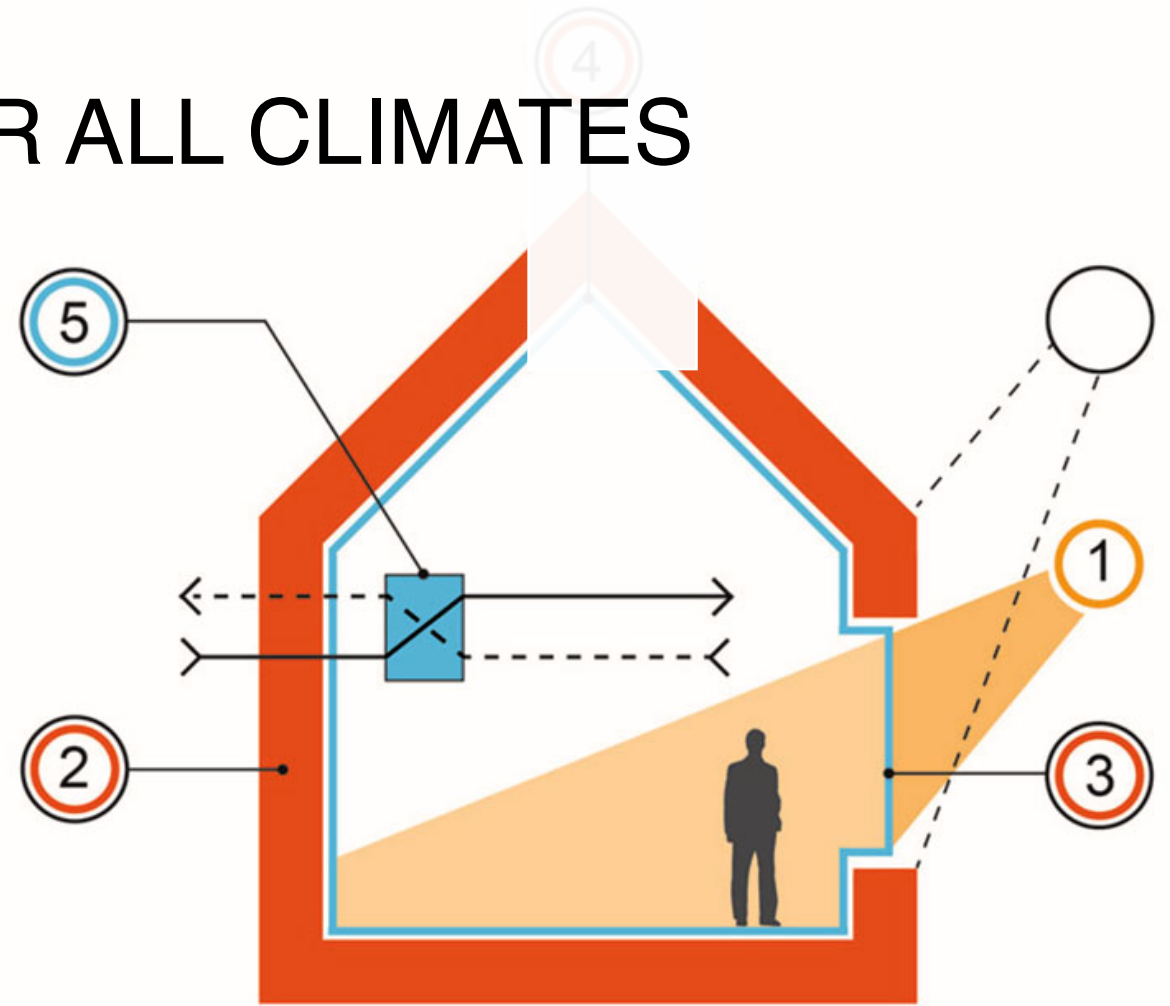


SOLAR_{RADIANTIC}

HEAT

AIR

WATER_{VAPOR}



PASSIVE HOUSE PRINCIPLES

- ① SOLAR ORIENTATION
- ② HIGH INSULATION
- ③ HIGH PERFORMANCE WINDOWS
- ④ AIR TIGHT ENCLOSURE
- ⑤ BALANCED VENTILATION WITH HEAT RECOVERY

PASSIVE HOUSE: DESIGN FREEDOM MULTI-UNIT RESIDENTIAL



Cambridge, Massachusetts USA



New York, NY USA

PASSIVE HOUSE: DESIGN FREEDOM UNIVERSITY DORMITORY



University of Toronto Scarborough, Toronto, Canada

LEISURE / FITNESS CENTER

Emma Osmundsen

President, YMCA Europe (UK)
YMCA World Alliance Executive Committee

The United Kingdom's First
Passivhaus Leisure &
Fitness Center

St. Sidwell's Point
Exeter, Devon, UK

Making a Splash:

Delivering the World's 1st Exemplar Leisure Centre
in the UK



Emma Osmundsen
YMCA EUROPE

The Brief:

A destination and new gateway to the city centre, to regenerate the existing Exeter bus station site, promote the city and encourage use of the city centre.

- 25m competition swimming pool.
- 20m community pool.
- Children's play water.
- *150-station fitness gym*
- 2 flexible studios
- Spinning studio
- Café and relaxation space.
- Crèche and children's soft play activity space.
- Health suite *with hydrotherapy pool, Saunas, steam room and treatment rooms.*
- Rooftop terrace.

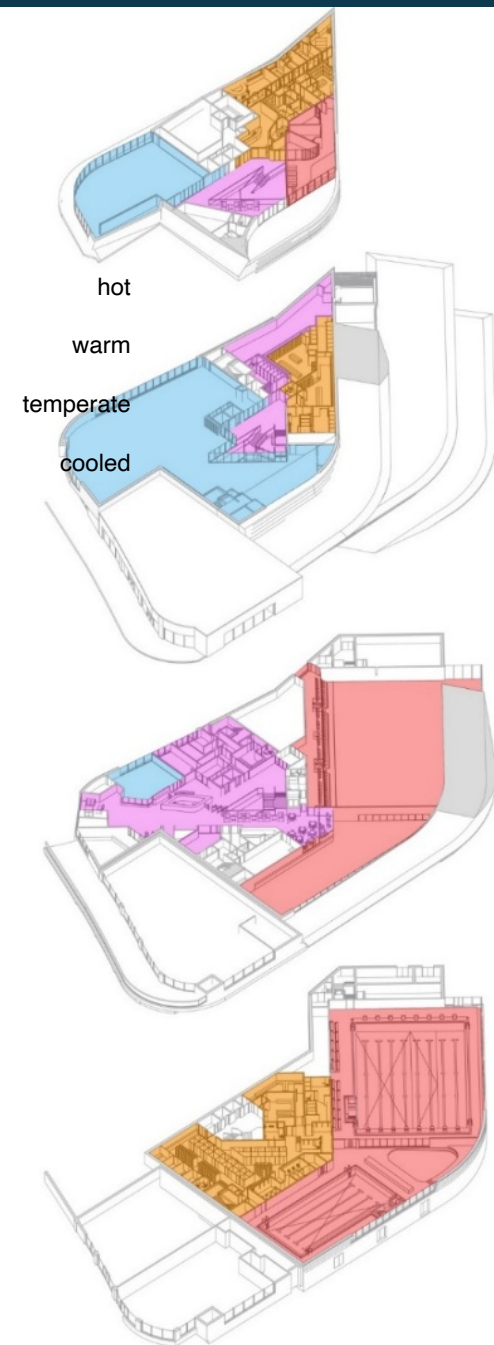
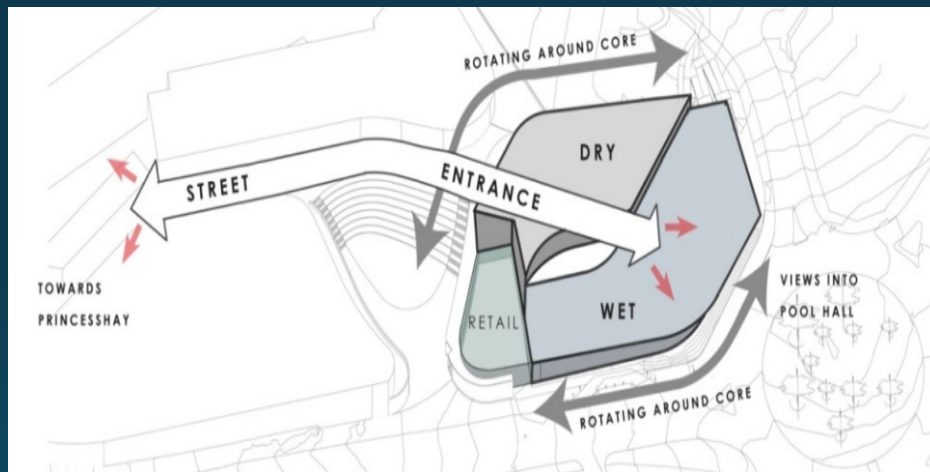
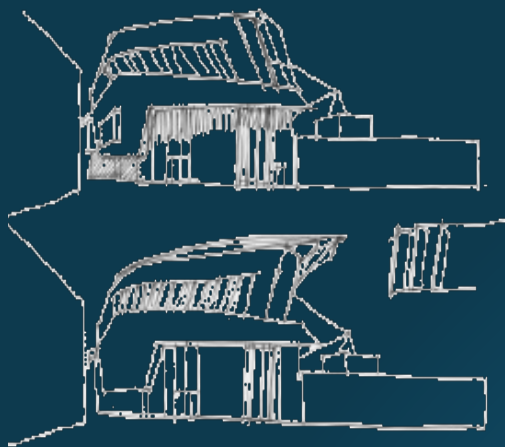




Energy/Water
reduction
Energy – 70%
Water – 50%

Healthy building
Air, Water quality
Comfort and
radiation

Climate Ready
Comfort
Rainfall
Storm severity









On average we spend about **90% of our time indoors** and 30% of our time in bedrooms

At these exposure times **even low concentrations** of harmful substances **affect our health** in the long term and can cause chronic diseases. More vulnerable inhabitants like children and elderly persons are particularly exposed to this risk

Building Biology is about managing this risk and reducing it where possible

The difference: You have a choice



“Health is not everything, but without Health, everything is nothing”



BUILDING BIOLOGY

Risks are identified and assessed based on the 'Standard of Building Biology Testing Methods' (SBM 2015)



HEALTHY EXERCISE







Membership
Enquiries

Staff Only

Buggy
Park



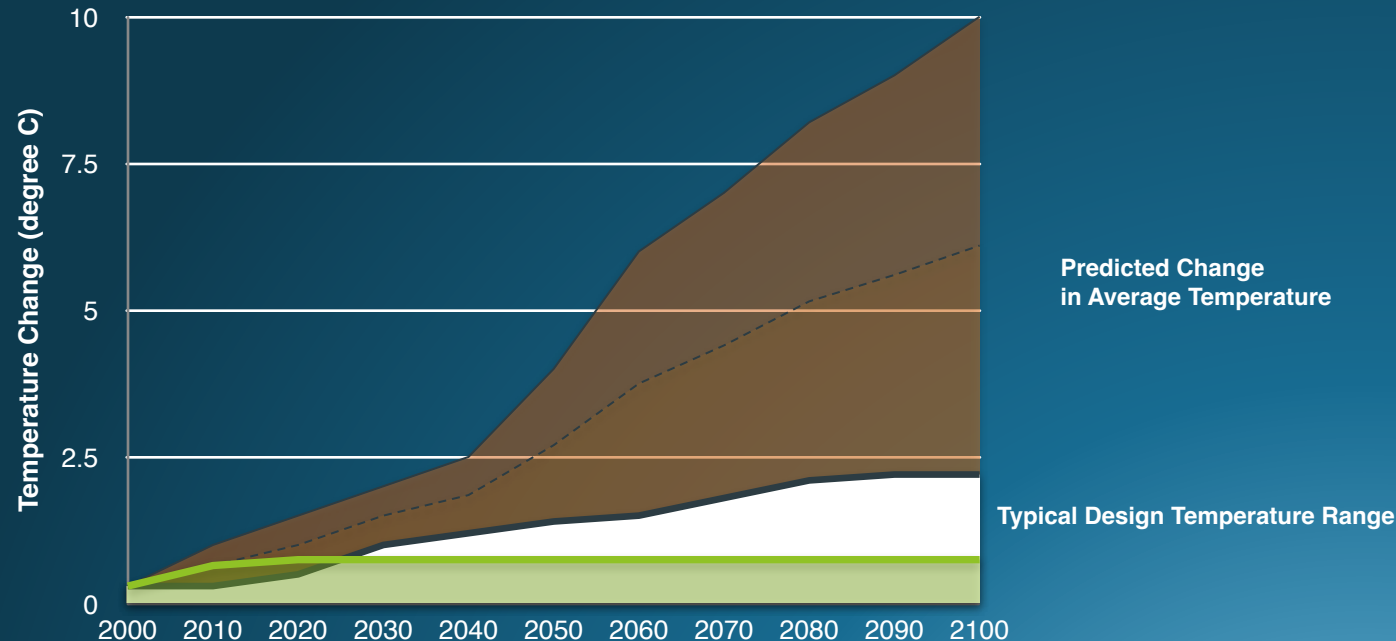


CLIMATE READY BUILDING

Overheating

What about climate change?

Building designers typically use weather data that is based on past experience to predict the future performance of a building.



The Project used probabilistic future weather data from Exeter University's *Prometheus Project* which were derived from the latest climate projections for the UK (UKCP09).

The projections are probabilistic in nature instead of deterministic so to allow users to assess the level of risk.





St. Sidwell's Point



Transparency and activity.



After 3.5 years St Sidwell's point
opened in April 2022







ST SIDWELL'S POINT

ST SIDWELL'S POINT

NEW DOWNTOWN AUSTIN YMCA

Kathy Kuras

President & CEO, Greater Austin YMCA (U.S.)
Chair, YMCA Green Network

Rich Baumert

Millennium Partners (U.S.)
Board Member, YMCA of Greater Boston

Applying these
Lessons:

Reimagining the Downtown
Austin YMCA

TOWNLAKE REDEVELOPMENT

Rooted in Community, Built for the Future



MILLENNIUM PARTNERS



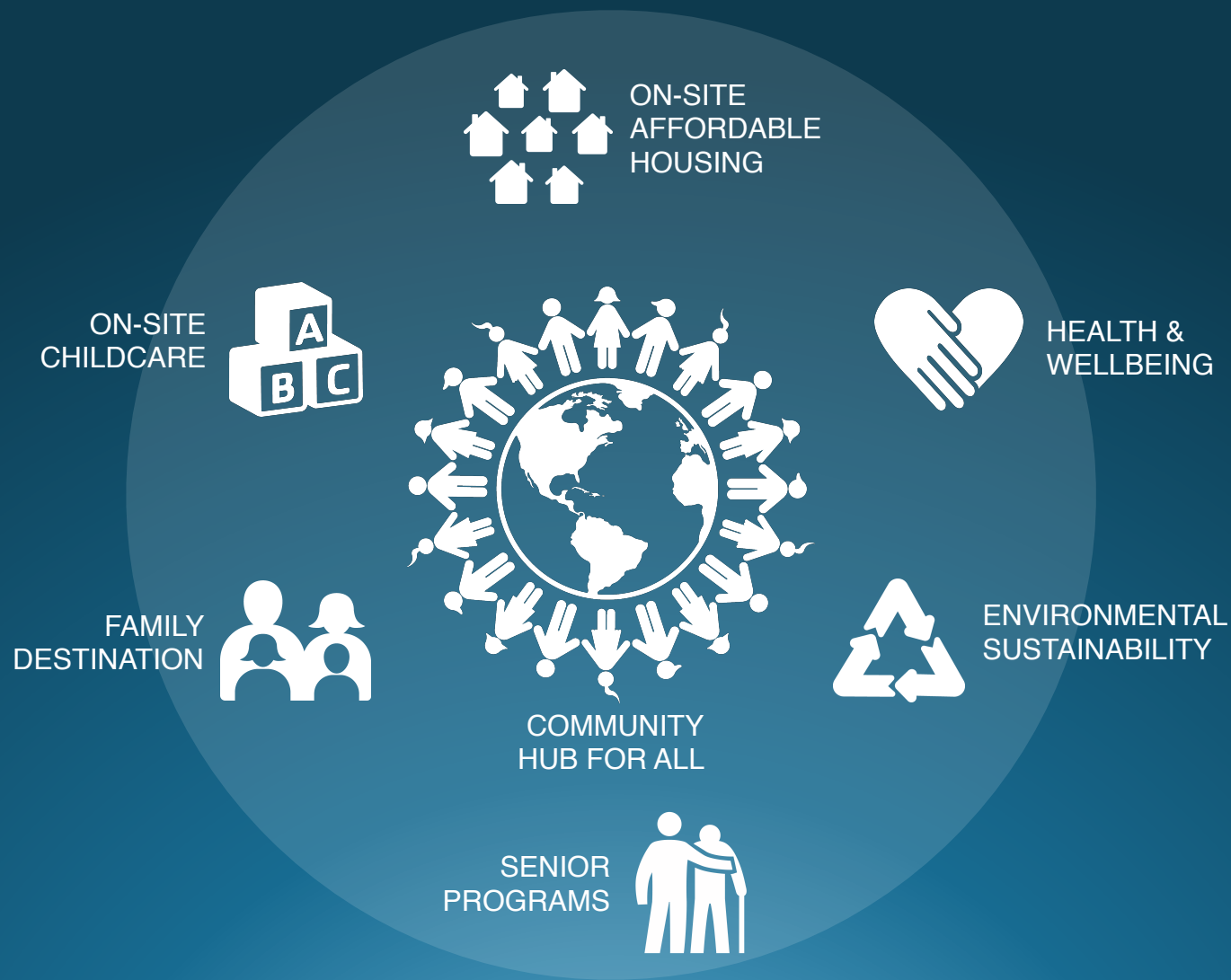
GREATER AUSTIN

COMMUNITY
WELLBEING
PLAY

FOR ALL

TownLake YMCA
REIMAGINED

Once-in-a-generation opportunity to transform the health and well-being of the entire community



Create an economic engine that sustains programs across
Greater Austin YMCA centers and childcare sites for the next **100 years**



WHAT WE DO

We are elevating the quality of life in Greater Austin by boldly expanding access for all children, adults, families and seniors in our dynamically growing community.

YOUTH DEVELOPMENT

Childcare & Early
Education

Afterschool Care

Swim, Sports
& Play

Camp

FUTURE WORKFORCE DEVELOPMENT

1st Meaningful
Job for Teens

Teen
Programming

Youth &
Government

Education &
Training

HEALTHY LIVING

Health, Wellness
& Fitness

Sports &
Recreation

Family Time

Mental Health
Counseling

COMMUNITY RESILIENCE

Basic Needs
For All

Affordable
Housing

Disaster
Support

Healthy Planet

“The City Manager is directed to ...address issues including **parking, environmental protection, public benefits...**”

City Council Resolution No. 20140612-060 (2015)

“...few affordable housing opportunities in downtown Austin.”

Austin City Manager Memo (2023)

CIVIC VOICES

“Austin has an **affordability crisis**, and City government has been too slow and inefficient addressing it.”

Mayor Kirk Watson (2024)

“upgrades in pedestrian and bike infrastructure.”

Austin Strategic Mobility Plan (2019)

“We have a **lack of high-quality childcare** centers in our city..”

City Council Member Vanessa Fuentes (2023)

“Instead of putting up warning signs, wouldn't it be better to fix the problem?”

*Environment Texas & Clean Water Action
(Letter to Council, 2021)*

“**Urban runoff**—oils, pesticides, waste—flows into the lake, especially during rain and flooding events.”

*City of Austin Watershed
Protection Department*

A UNIQUE SITE:

CONNECTED TO
DOWNTOWN AUSTIN
& LADY BIRD LAKE



SOCIAL IMPACT

A New Model for Community-Centered Urban Development



COMMUNITY-CENTERED DESIGN

- 110,000 SF YMCA facility serving as a health, wellness, and resilience hub
- 50,000+ SF dedicated to youth programming and education
- Childcare (Tomorrow Academy) addressing critical affordability gaps
- Mental health, recreation, arts, and nonprofit collaboration spaces

AFFORDABLE HOUSING

- 90 units targeting <55% Median Income
- Family-oriented (2–3 bedroom units)
- Integrated access to childcare, jobs, and community service



COMMUNITY BENEFITS

- Job creation
- Expanded childcare and YMCA programming capacity
- Designed as a community resilience hub (emergency support, cooling, power)

HEALTH & WELLBEING

- Biophilic design (daylight, nature integration, outdoor access)
- Low-VOC, non-toxic materials improve indoor air quality
- Active design promoting physical activity and wellness

NEW YMCA FEATURES

A Next-Generation Community Hub Designed for Every Stage of Life

CHILDREN

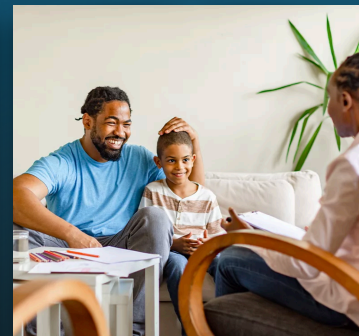
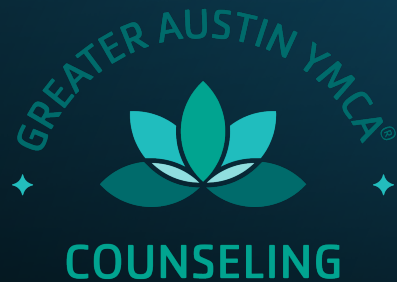
- 50,000 sf for Youth Programs
- 13,000 sf YMCA Tomorrow Academy Early Education Center
 - 100 children, 6 months to 5 years
 - 1000 early ed graduates over 10 yrs
 - 95% Kindergarten ready
 - None available today
- 25,000 hours of drop-in childcare for nearly 2,000 kids annually
- 7,500 sf Kids'
 - Play drop-in
 - Childcare

ALL AGES

- Mental Health Counseling
- 80,000 sf of fitness/recreation space across 3 levels
- State-of-the-art natatorium (indoor pool complex)
- Performing Arts Theater
- Rooftop Garden
- Art Studios
- Co-Working Spaces
- Community Meeting Spaces

SENIORS

- Senior Exercise Classes & Sports
- Social Activities
- Intergenerational Programs
- Volunteer Opportunities











INTEGRATED AFFORDABLE HOUSING

A new model for mixed-income urban living centered around health, community, and opportunity.



- Created in partnership with Foundation Communities
- 90 Units
- 100% of units ON SITE
- Mix of 30%, 50%, 60%, and 80% MFI (average < 55% MFI)
- Majority of 2- and 3-bedroom family-oriented units
- Standalone building with support services next door at YMCA
- All residents will have a paid membership at YMCA included
- 3 Star Minimum Austin Green Building Rating





GREATER AUSTIN



COMMUNITY ASSISTANCE



TownLake YMCA
Contributes \$1 million
to close gap

Youth Programs

YMCA Tomorrow Academy
YMCA Extend-A-Care Afterschool
Camp

Membership For All

Scholarships at
7 YMCA Centers

Musician
Scholarships

How might we create one of the world's most sustainable YMCAs, anchored within a mixed-use development, that sets a new global standard for community impact?

SCALABILITY AND INSTITUTIONAL ALIGNMENT

Combining institutional partnerships, measurable sustainability outcomes, and a scalable framework that can be replicated across the YMCA network.

STRONG INSTITUTIONAL PARTNERSHIPS

- Collaboration across nonprofit, public, and private stakeholders
- Alignment with city priorities: housing, sustainability and infrastructure

REPLICABLE MODEL

- Designed as a prototype for national and global YMCA network
- Scalable model for integrating ESG into community infrastructure
- Potential to drive system-wide reductions in carbon and water use

ACCOUNTABILITY & METRICS

- Third-party certification frameworks (LEED, ILFI, PassivHaus)
- Lifecycle carbon analysis and performance benchmarking



ENVIRONMENTAL LEADERSHIP

This next-generation, mixed-use development is anchored by a flagship YMCA facility poised to be the most sustainable of its kind globally.



GREATER AUSTIN



MILLENNIUM PARTNERS



Massachusetts
Institute of
Technology



HIGH-PERFORMANCE, NET-ZERO DESIGN

- 100% all-electric operations targeting Net Zero Carbon
- High-performance building envelope and energy recovery systems
- On-site renewables (solar PV) and geothermal exchange
- Embodied carbon reduction via mass timber / low-carbon materials

BIODIVERSITY & RESILIENCE

- Native landscaping and habitat creation (pollinators, bird-safe design)
- Green roofs and vertical vegetation systems
- Stormwater treatment via bioswales and retention strategies
- Urban ecological restoration integrated into site design

CERTIFICATIONS TARGETED

- LEED (Silver–Platinum)
- ILFI Zero Carbon
- Austin Energy Green Building



AMTRAK AUSTIN
STATION

1

1

1

2

3

SITE PLAN

- 1. Towers (Residential, Hotel and Office)
- 2. Affordable Housing
- 3. YMCA

W. CESAR CHAVEZ ST.

W. 3RD ST.

N LAMAR BLVD.

B.R. REYNOLDS DR.

LADYBIRD LAKE





OVERALL DEVELOPMENT – BUILDING DESIGN

FEATURE	EXISTING	PROPOSAL
Austin Energy Green Building	None	3 Star Minimum (all buildings); 4 Star+ for YMCA.
Bird Strike Mitigation	None	Comply with City of Austin Bird Friendly Design requirements to reduce glass reflectivity as much as possible.
Carbon Footprint	None	All-electric building operations (excluding commercial kitchens) and investigating zero-carbon certification for YMCA.
Black Water Collection and Treatment	None	With rainwater, provides 100% on site demands for irrigation, cooling towers, toilets. Investigating water positive development.
Green Roof	None	Up to 10,000 square feet to provide biodiverse habitat and reduce urban heat island effects. Investigating vertical vegetated surfaces.
Solar Energy	None	Up to 2,500 square feet.
Low Emissivity Materials	None	Selecting materials and designing the property to minimize heat island effect.
Light Pollution	No controls	Incorporate Austin Exterior Lighting and Lights Out Programs. Shielding fixtures.
Alternative Transportation Infrastructure	None	Exceeding electrical vehicle and bicycle parking requirements.

WATER INNOVATION

Establishing a New Standard for Water Stewardship in Austin



CONSERVE



SUSTAINABLE



RAINWATER



RECYCLE

BASELINE CHALLENGE (TODAY)

- ~100M gallons/year of untreated stormwater flows from an upstream basin and Lamar Blvd. into Lady Bird Lake
- Northern neighborhood runoff crosses the site via storm drain and creek, carrying pollutants directly downstream

RESTORATION AND OFF-SITE IMPACT

- Restore on-site creek to a naturalized system with passive, in-channel filtration and native habitat
- Treat external runoff using an underground vault and biofiltration/retention pond to remove over 5,000 lbs of TSS per year
- Captures and cleans roadway and neighborhood runoff before reaching the lake

CLOSED-LOOP REUSE

- First-of-its-kind blackwater recycling system in Austin, for irrigation and cooling

- Rainwater + condensate reuse meet up to 90% of toilet flushing demand
- ~20M gallons/year total water savings
- Native/adaptive landscaping reduces irrigation demand

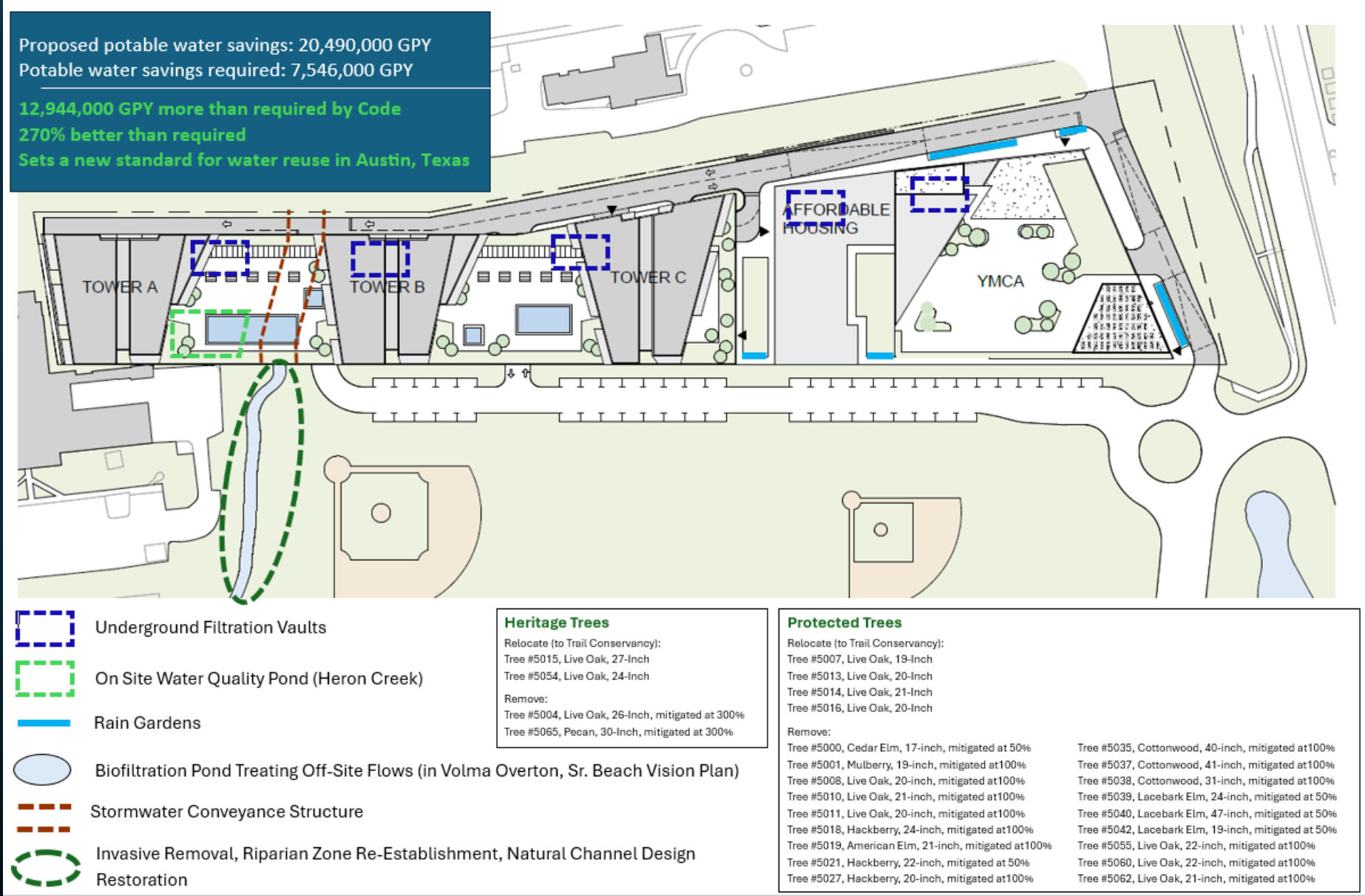
NET IMPACT

- Transforms polluted inflows into treated water
- Restores degraded creek corridor into ecological asset
- Positions project for Water Positive potential (surplus reuse for public benefit)

CERTIFICATIONS TARGETED

- 115% of required stormwater treated on-site
- Rooftop runoff treated via a distributed vault system
- ~117,549 gallons treatment capacity

WATER QUALITY



WATER QUALITY TREATMENT

- Required: 100% On Site
- Proposed: 104% On Site

OFF-SITE TREATMENT OF UNTREATED

- Flows into Ladybird Lake
- 3.5 acres additional removing > 2,000 lbs TSS annually

CRITICAL WATER QUALITY ZONE

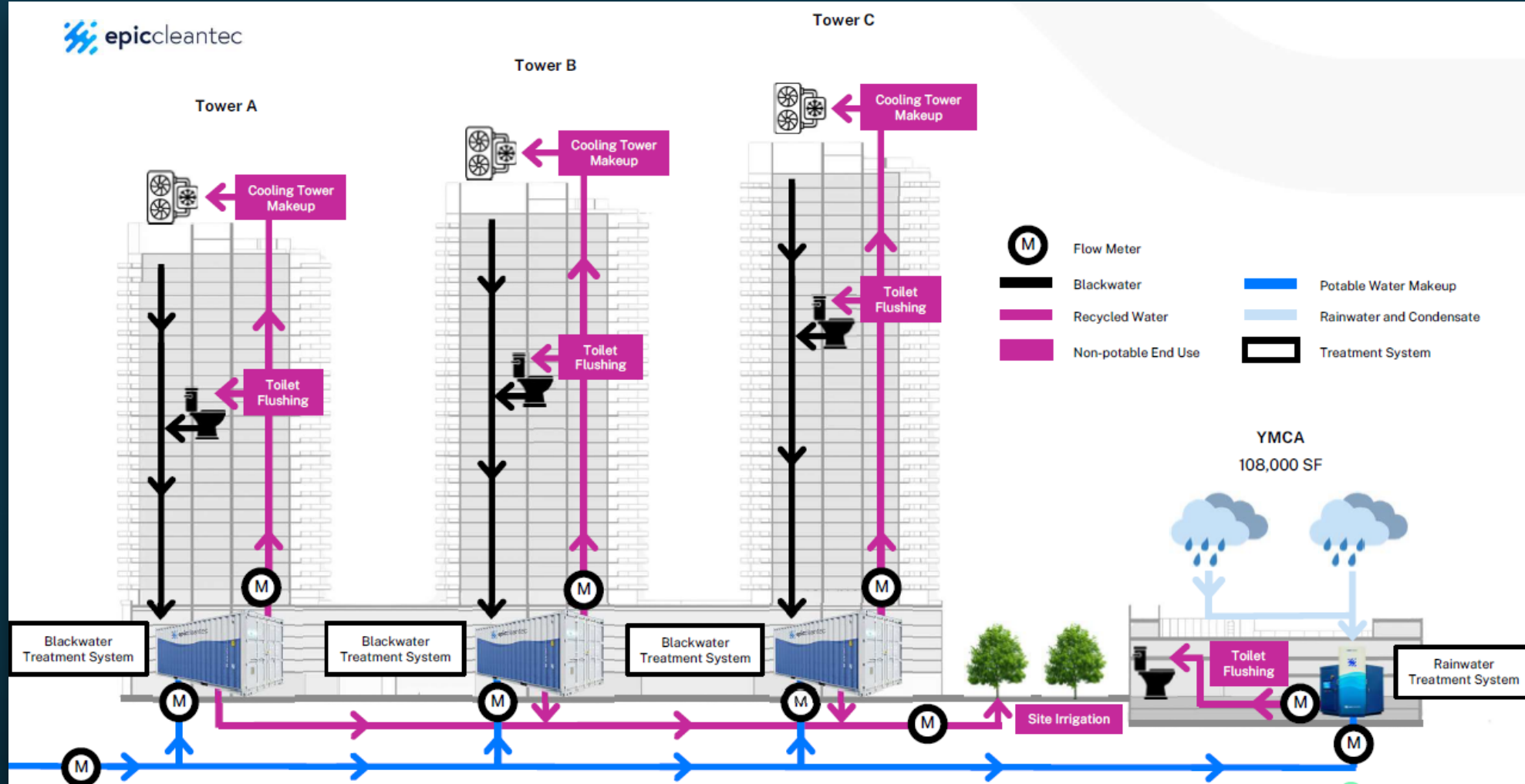
- Existing: Negatively impacted by APA! and WAYA
- Proposed: Remove via culvert

DRAINAGE CHANNEL

- Restored via natural channel design and water quality pond

FLOODPLAIN HEALTH

- Existing: Poor
- Proposed: Good/Excellent



FIRST-OF-ITS KIND BLACKWATER RECYCLING

Advanced Water Reuse Infrastructure Designed for Long-Term Resilience

- **Proposed potable water savings:** 20,490,000 GPY
- **Potable water savings required:** 7,546,000 GPY
- The project goal is to be water positive.
- **12,944,000 GPY** more than required by Code
- **270%** better than required
- **Sets a new standard for water reuse in Austin**

ECONOMIC IMPACT

Delivering Long-Term Economic, Social, and Community Value for Austin

CITY REVENUE ENHANCEMENTS

- Estimated \$1B in taxable value
- More than \$30M critical infrastructure improvements
- More than \$2.5M in new City utility revenue annually
- Approximately \$8.9M in mitigation/ zoning fees, including \$3M parkland dedication fee
- Up to \$600K annual parking revenue
- Significant sales tax revenue and broad economic multipliers

ADDITIONAL COMMUNITY BENEFITS

- \$70M reimagined Downtown YMCA
- \$7M affordable housing contribution
- Double (over \$2M) annual support expanding YMCA services across Greater Austin
- \$1.73M for childcare programming in urban core
- Estimated 1500 market rate and 200 affordable housing residents in downtown Austin
- 400 YMCA jobs (100 new) and 8,436 construction jobs
- More than 100 permanent commercial and property management jobs

PREDEVELOPMENT & CONSTRUCTION TIMING

CATEGORY	PHASE	START	END	# OF MONTHS
Entitlements / Approval Period		4/1/2025	4/15/2027	24
Site Development Permit		12/11/2026	3/31/2028	15
Land Closing		4/30/2028		
Building Permit		9/30/2028		
YMCA Construction	Phase 1	12/1/2028	11/30/2030	24
Tower A Construction	Phase 1	12/1/2028	5/31/2031	30
Tower B & Affordable Housing Construction	Phase 2	12/1/2030	5/31/2033	30
Tower C Construction	Phase 3	12/1/2032	5/31/2035	30



MILLENNIUM PARTNERS

FUNDING

Samantha Apodaca

Grants Director, Greater Austin YMCA (U.S.)
Advancement Strategist, YMCA Green
Network

Funding &
Delivering the
Next Generation
of YMCA
Developments

Moving Sustainability from Vision to Action

Advancement • Funding Strategy • Community Collaboration

- Planning
- Community Collaboration
- Funding Strategy
- Implementation

Advancement Guide

Building a Funding Strategy for Sustainability

- Understanding the Funding Process
- Translating Your YMCA Story
- Community Collaboration
- Government & Foundation Funding
- Planning vs. Project Grants



**Advancement
Guide**

**Funding Your
Sustainability
Journey**

Sustainability Funding & Research Workbook

Finding the Right Funding Opportunity

- Evaluate Funding Opportunities
- Compare Funders
- Identify Trends & Priorities
- Build a Funding Strategy
- Determine Your Best Fit

YMCA Sustainability Funding & Research Workbook

Workbook Purpose:

This workbook is designed to help your YMCA organize funding research, track prospective funders, identify partnership opportunities, collect proposal language, and build a long-term sustainability funding strategy.

Vision: Describe your long-term vision for sustainability at your YMCA.

Examples could include:

Building a scalable sustainability program.

Strengthening community resilience.

Integrating sustainability into YMCA operations.

Expanding environmental education and youth leadership.

Positioning your YMCA as a community sustainability leader.

Key Strategic Focus Areas: Identify the primary sustainability priorities for your YMCA.

Examples could include:

Facilities & Infrastructure :Energy efficiency, Solar energy, Water conservation, EV charging, Green building improvements

Programs & Education: Environmental education, Youth leadership, Outdoor learning, Green jobs training

Organizational Sustainability: Staff Green Teams, Sustainable purchasing, Waste reduction, Strategic planning

Community Resilience: Emergency preparedness, Cooling and warming centers, Disaster response, Food security initiatives

Current Status (as of MONTH YEAR): Briefly describe where your YMCA is in its sustainability journey.

Examples could include:

Recently formed a Green Team.

Beginning to research funding opportunities.

Conducted a facility assessment.

Developing a sustainability action plan.

Implementing funded projects.

How to Use This Workbook:

This workbook is designed to be customized to fit your YMCA's goals and funding strategy. Use each tab to organize research, document ideas, and build a long-term sustainability funding plan.

Overview: Summarize your sustainability goals and strategy.

Methods: List sustainability projects and initiatives that may be eligible for funding.

Prospect List: Research-based list of aligned funders (local, national, global)

Needs: Articulates the core environmental, operational, and community challenges this initiative addresses

Trends: Tracks current local, national, and global sustainability funding priorities to guide strategic alignment

Partnerships: Potential collaborators and technical support contacts

Funding Buckets: Group projects by funding category to guide proposal development.

Language: Save adaptable proposal language, organizational messaging, and successful narratives for future applications.

Citations :Record sources, research, reports, and references used throughout the workbook.

Planning Grant Guide

Preparing Projects Before Implementation

- When Planning Grants Are the Right Fit
- Common Planning Activities
- Proposal Structure
- Sample Language
- Grant Writing Tips



The sample language in this guide is designed to help you build your proposal. Adapt and expand each section to reflect your YMCA's unique story, community needs, partnerships, and sustainability goals. The strongest proposals are those that clearly communicate your local impact.

**Sustainability
Planning Grant**

Proposal Guide

Project Grant Guide

Moving Projects into Implementation

- Construction & Implementation Funding
- Project Proposal Structure
- Evaluation & Outcomes
- Sample Language
- Grant Writing Tips



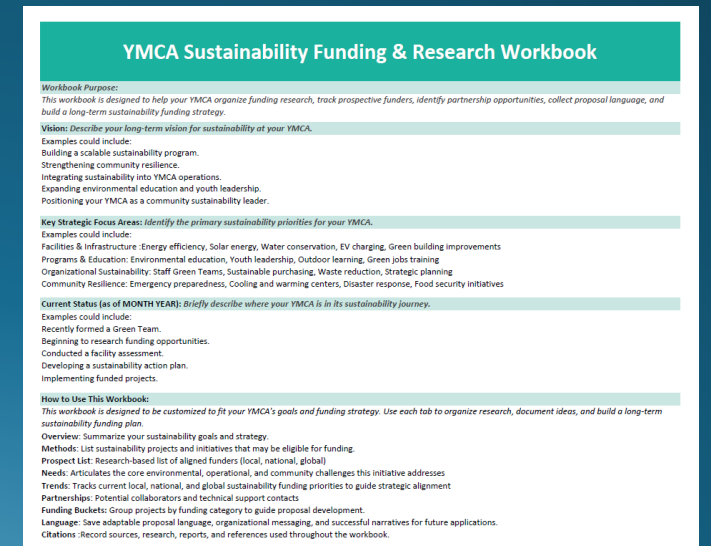
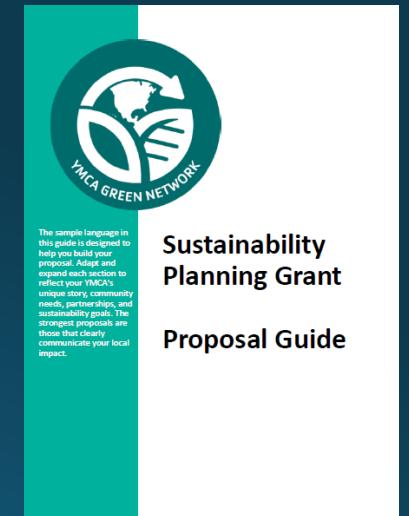
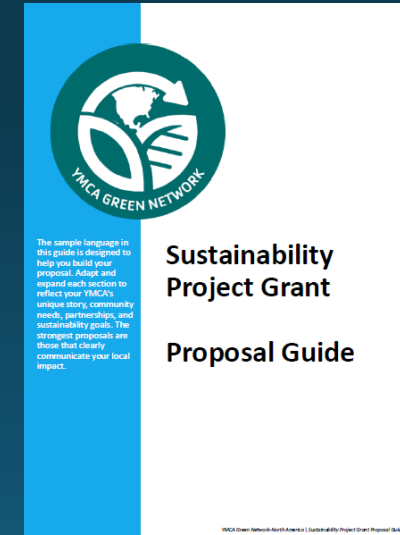
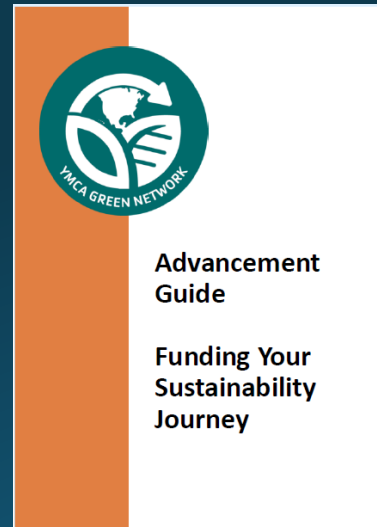
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Sustainability Project Grant

Proposal Guide

Resources

- Advancement Guide
- Sustainability Funding & Research Workbook
- Planning Grant Guide
- Project Grant Guide





Sustainability is Stewardship.

Every YMCA has a next building.



Thank you.

